

## Stoughton Hospital Association Executive Committee

Wednesday, June 25, 2025 | 7:15 a.m. – 8:15 a.m.

MS Teams Link: [Join the meeting now](#) | Meeting ID: 243 271 233 37 | Passcode: dm6ef6kM

### Committee Function and Members

**Committee Function:** Power to transact all regular business of hospital during period between Board meetings and is subject to any prior limitation imposed by Board of Directors. No action may be taken by Executive Committee if such action would require either supermajority or Special Member approval under Article V, Section 8 (B) and (C), if taken by Board. The Executive Committee is accountable for strategic planning in relation to long-term health care needs of the communities served.

**Committee Members:** Tim Rusch (Chair) | Sue Vanderbilt (Vice Chair) | Glenn Kruser (Secretary/Treasurer) | Matt Kinsella/Dawit Tesfasilassie | Chris Brabant | Michelle Abey

	Item	Discussion	Presenter
	1.	Call to Order	Sue Vanderbilt
A	2.	Review and Approve April 23, 2025 Executive Committee Meeting Minutes ( <i>See Attached, Pg. 3-6</i> )	Sue Vanderbilt
A A	3.	Capital Requests ( <i>See Attached, Pg. 7-8</i> ): <ul style="list-style-type: none"><li>CHWC Hot Water Heating System, \$226,164</li><li>Air Handler Unit #7, \$520,000</li></ul>	Chris Schmitz/ Jason Schoville
	4.	Service Line Updates	Chris Brabant
	5.	Open Discussion	All
	6.	Adjournment	Sue Vanderbilt

#### Upcoming Meetings:

- Governance Committee Meeting: Thursday, July 17, 2025 at 7:15 a.m.
- Quality Committee Meeting: Tuesday, July 22, 2025 at 9:00 a.m.
- Governing Board Meeting: Wednesday, July 23, 2025 at 7:15 a.m.

#### Note:

- A = Item requiring a Board/Committee Action, Approval, Recommendation or Acceptance
- R = Item requiring a formal Board Resolution



#### **MISSION**

*The mission of Stoughton Hospital is to provide safe, quality health care with exceptional personalized service.*

#### **VISION**

*We grow to meet the changing needs of the communities we serve and become their health partner of choice.*

#### **VALUES**

*Our patients and community are our number one priority.*

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**Attendees:** Donna Olson | Tim Rusch | Matt Kinsella (virtual) | Sue Vanderbilt | Glenn Kruser | Dr. Aaron Schwaab (virtual) | Michelle Abey | Chris Brabant | Chris Schmitz | Amy Hermes | Angie Polster

	Item	Discussion	Presenter
	1.	Call to Order  Mr. Rusch called the April 23, 2025 Executive Committee meeting to order at 7:17 a.m.	Tim Rusch
A	2.	Review and Approve December 18, 2024 Executive Committee Meeting Minutes  <i>Action: Ms. Vanderbilt made a motion to approve December 18, 2024 Executive Committee meeting minutes. Mr. Kinsella seconded the motion. Motion carried.</i>	Tim Rusch
A	3.	Capital Requests <ul style="list-style-type: none"> <li>Ultrasonic Washer for Robot, \$110,740 (Budgeted)</li> </ul> <i>Action: Ms. Vanderbilt made a motion to approve on behalf of the Governing Board the budgeted capital request for \$110,740 to purchase the Ultrasonic Washer for the Mako Robot. Mr. Kinsella seconded the motion. Motion carried.</i> <p>Mr. Brabant shared there might be slight alterations in capital requests due to tariffs.</p> <ul style="list-style-type: none"> <li>Stryker Mako Robotic System, \$920,000 (Budgeted)</li> </ul> <p>Ms. Vanderbilt asked whether it would cost additional capital for training, and Ms. Hermes stated she does not believe there would be</p>	Amy Hermes

	Item	Discussion	Presenter
A		<p>additional cost related to this request. The quote is valid until June 15<sup>th</sup>. Ms. Abey stated she believes it would be a good idea to move forward with the purchase now to secure pricing, as this is a requirement in Dr. Henningsen's contract.</p> <p><b><i>Action: Mr. Kinsella made a motion to approve on behalf of the Governing Board the budgeted capital expenditure of \$920,000 on the purchase of the Stryker Mako Robotic System. Ms. Vanderbilt seconded the motion. Motion carried.</i></b></p>	
	4.	<p>March 2025 Financials</p> <p>Ms. Abey provided an overview of March 2025 financial statements which can be found in the April 23, 2025 Executive Committee meeting packet. She shared March operating income was \$1,391,701 which was ahead of budget by \$868,194. Year-to-date operating income was \$6,293,597 which was \$3,671,983 more than the budget. Ms. Abey added year-to-date excess of revenue over expenses was \$7,227,999 which was better than the budget by \$2,557,377.</p> <p>Ms. Abey shared there has been a decline in the number of eye/ophthalmology surgical cases, thus this is a service line which is running under budget for the year. In addition, Podiatry is lower this year as compared to year-to-date this time last year. Dr. Lind's practice is just starting to ramp up. She added even though surgical cases are down compared to last year year-to-date, the team believes that there is still the opportunity to make up the difference before the end of the fiscal year. Ms. Vanderbilt asked how long Dr. Graney was here and Ms. Abey stated he left at the end of February last year.</p> <p>Mr. Brabant asked whether the Ophthalmologic cases are all cataract cases. Ms. Abey stated that all of them are cataracts. Mr. Rusch asked whether operating margin is reviewed as a key metric, and Ms. Abey stated we can add the percentage to the financial statement's situation section.</p> <p>Ms. Abey stated McFarland Urgent Care is slightly below budget and Ms. Vanderbilt asked whether the decrease could be related to Cottage Grove opening. Ms. Abey noted we could review zip codes to analyze data to see whether the two could be related. Finally, Ms. Abey stated MRI continues to be below budget primarily due to being down a technologist resulting in less scans being able to be performed. A new tech is starting on Monday so expect to see scan volumes restabilize.</p>	Michelle Abey

	Item	Discussion	Presenter
A		<i>Action: Mr. Kruser made a motion to approve the March 2025 financials. Ms. Vanderbilt seconded the motion. Motion carried.</i>	
A	5.	<p>Quarterly Corporate Compliance Committee Report</p> <p>Ms. Abey provided an overview of the Quarterly Corporate Compliance Committee report which can be found in the April 23, 2025 Executive Committee packet. She shared the Mammography Quality Standards Act (MQSA) survey was completed in January with a successful inspection. She stated there have been twelve grievances received in CY2025 to date. There were no quality-of-care concerns identified, and all behavioral concerns were addressed with those involved and all action items were completed.</p> <p>Ms. Abey shared there were five Quality Management Committee projects related to compliance risk that were approved for completion and noted that recording this was a suggestion from DNV last year. Ms. Abey stated Ms. Jen White and her team completed an internal review of a complaint received from United Healthcare (UHC) on behalf of their member, and they concluded there were no quality-of-care concerns. A response letter was mailed to UHC on March 26<sup>th</sup>, so the team is awaiting the next steps if anything is found.</p> <p>Ms. Abey shared five new subpoenas were received this quarter (in April or May) for legal blood draws, and there were no quality-of-care concerns related to Stoughton Health. Finally, Ms. Abey shared the 340B savings for FY2025 is \$182,828.97.</p> <p><i>Action: Ms. Vanderbilt made a motion to approve the Quarterly Corporate Compliance Committee Report. Mr. Kruser seconded the motion. Motion carried.</i></p>	Michelle Abey
	6.	<p>Service Line Updates</p> <p>Mr. Brabant provided a service line update and stated a contract with Zenith Health for cardiology has been signed, so the paneling is in process. Once they are paneled, marketing will begin, and they will start off with providing services one day every other week. Dr. Kaji will no longer be practicing here as of August 1<sup>st</sup>.</p> <p>Mr. Brabant shared an update on the musculoskeletal service line noting that the next step is to receive a draft provider service agreement from them.</p>	Chris Brabant

	Item	Discussion	Presenter
		<p>Ideally, an agreement would be reached with them by the end of May, with an estimated start in October. Ms. Liz Touchett is very excited and has a couple therapists who are specifically trained in spinal therapy, and one of our CRNAs completed a pain management fellowship. Mr. Brabant stated they are expected to provide one clinic day per week, and one procedural day per week. Finally, he added the musculoskeletal program would require some capital purchases, but the return on investment is expected to be quick.</p> <p>Ms. Abey shared an Orthopedics update and noted Dr. Henningsen is very enthusiastic about the opportunity. Dr. Henningson is coming from Louisville, Kentucky and would be expected to start in September.</p> <p>Mr. Brabant stated we are looking at various other conceptual ideas on new service offerings and will share additional details if things come to fruition.</p>	
	7.	<p>Open Discussion</p> <p>The administrative team plans to provide safety education on an active shooter at the May Board meeting.</p>	All
A	8.	<p>Adjournment</p> <p><i>Action: Ms. Vanderbilt made a motion to adjourn the April 23, 2025 Executive Committee meeting at 8:01 a.m. Mr. Kruser seconded the motion. Motion carried.</i></p>	Tim Rusch

Respectfully submitted,

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Mr. Glenn Kruser  
 Secretary/Treasurer



Situation Background Assessment Recommendation

## CHWC Hot Water Heating System

<div>S</div> <div><u>SITUATION</u></div>	<p>When the Roof Top HVAC Unit was installed in 2024 it was identified by the vendor (NAMI) that the hot water coils need to be replaced. Out of the 9 VAV's (variable actuated valves), none of them are operating effectively. Plant Operations have mitigated this problem by controlling them each manually by the hot water valve. This process is satisfactory but is very time-consuming and unreliable as the seasons change without consistent adjustments.</p> <p>The hot water boilers and pumps have a manufacturer date of 2015 and should be replaced due to their age.</p>
<div>B</div> <div><u>BACKGROUND</u></div>	<p>The CHWC building sat dormant without proper maintenance for some time before Stoughton Health acquired it. There have been some major repairs completed on the building reactively and I am working to be proactive with the mechanicals for the comfort of staff and visitors/classes.</p>
<div>A</div> <div><u>ASSESSMENT</u></div>	<p>If we are going to look at that building for continued use, the hot water coils and boiler systems need to be updated. The new Roof Top Unit provides a setpoint temperature of 55 degrees and the coils reheat the zones supply air for a comfortable 68-72 space temperature.</p>
<div>R</div> <div><u>RECOMMENDATION</u></div>	<p><u>Request Motion to Approve on behalf of the Governing Board FY2025 Capital not to exceed \$226,164 to replace both boilers, pumps and 9 hot water coil systems.</u></p>



Situation Background Assessment Recommendation

## AHU#7 Replacement

<div>S</div> <div>SITUATION</div>	<p>On May 7<sup>th</sup> the supply fan blades in Air Handler #7 imploded creating a loss of air in Colonoscopy, OR #1, OR #2 and a sterile corridor within the OR suite.</p>
<div>B</div> <div>BACKGROUND</div>	<p>AHU#7 was installed in 1997 and updated in 2014 with a new supply and return fan motors along with associated variable frequency drives. That enabled the air handler to run more efficiently while providing better air changes within these OR and Colonoscopy rooms. With proper preventative maintenance completed semi-annually, this essentially extended the life expectancy.</p>
<div>A</div> <div>ASSESSMENT</div>	<p>The supply fan failed which resulted in a repair cost of \$19,155. While this repair was completed in record time without any impact to the OR (i.e. cancelling surgeries), it was intended to be a temporary fix and not a long-term solution.</p> <p>If a solution wasn't feasible, we were looking at a minimum of 4-6 week shutdown of the above rooms due to there being no replacement parts available for that air handler.</p>
<div>R</div> <div>RECOMMENDATION</div>	<p><u>The lead time for this type of project will be 18-20 weeks to order equipment and procure materials. Considering the complexity of the market, locking into this cost now shouldn't create any additional costs applied with additional unknown tariffs in the future.</u></p> <p><u>Request Motion to Approve on Behalf of the Governing Board Capital not to exceed \$520,000 to replace Air Handler Unit #7.</u></p>